



2023 Draft Financial Plan Public Review Meeting Kaslo & Area D

Date: February 22, 2023

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Agenda

- RDCK Services Overview
- 2023 General Outlook
- Overall Assessments and Impact
- Sub Regional Assessments and Impact
- Summary of Taxation for 2023 – Major Changes; and
- Service by Service Discussion.

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**The RDCK has 186
services**

RDCK Services Model

- Governance and Administration
- Planning and Land Use (Rural)
- Building Inspection (Rural and Municipal)
- Fire Protection
- Recreation, Parks
- Resource Recovery, Waste, Recycling, Organics
- Water Systems.
- Taxation to Fund Societies and Organizations providing service (library, community halls, museums, recreation).

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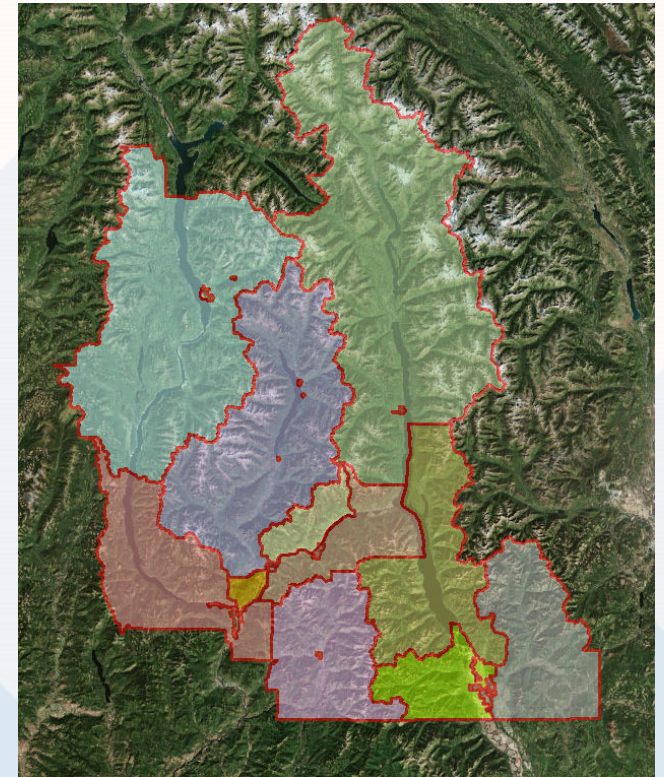
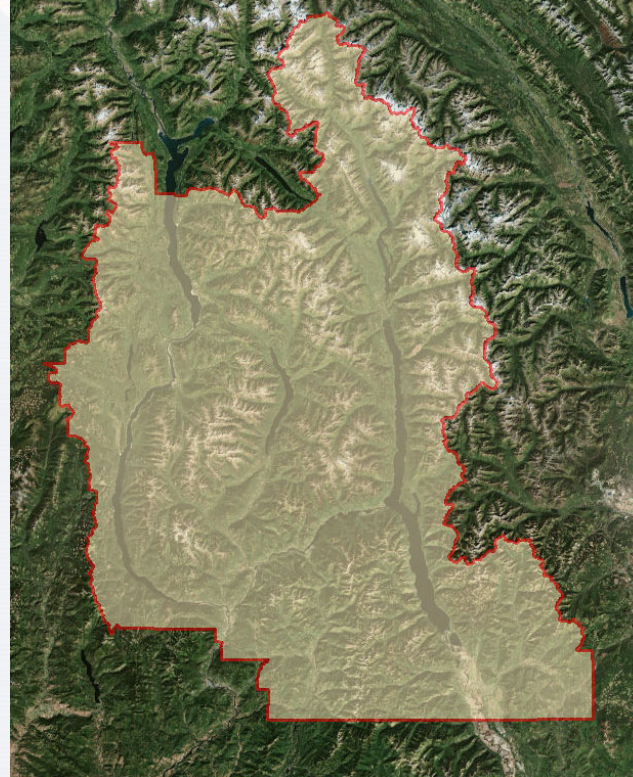


Regional District Model

When looking at the map of the RDCK, think of each service as a puzzle piece of the larger RDCK area.

The map on the left shows the service area for General Administration – the entire RDCK.

The map on the right is an example on how service areas can be broken down.



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2023 Overall Outlook

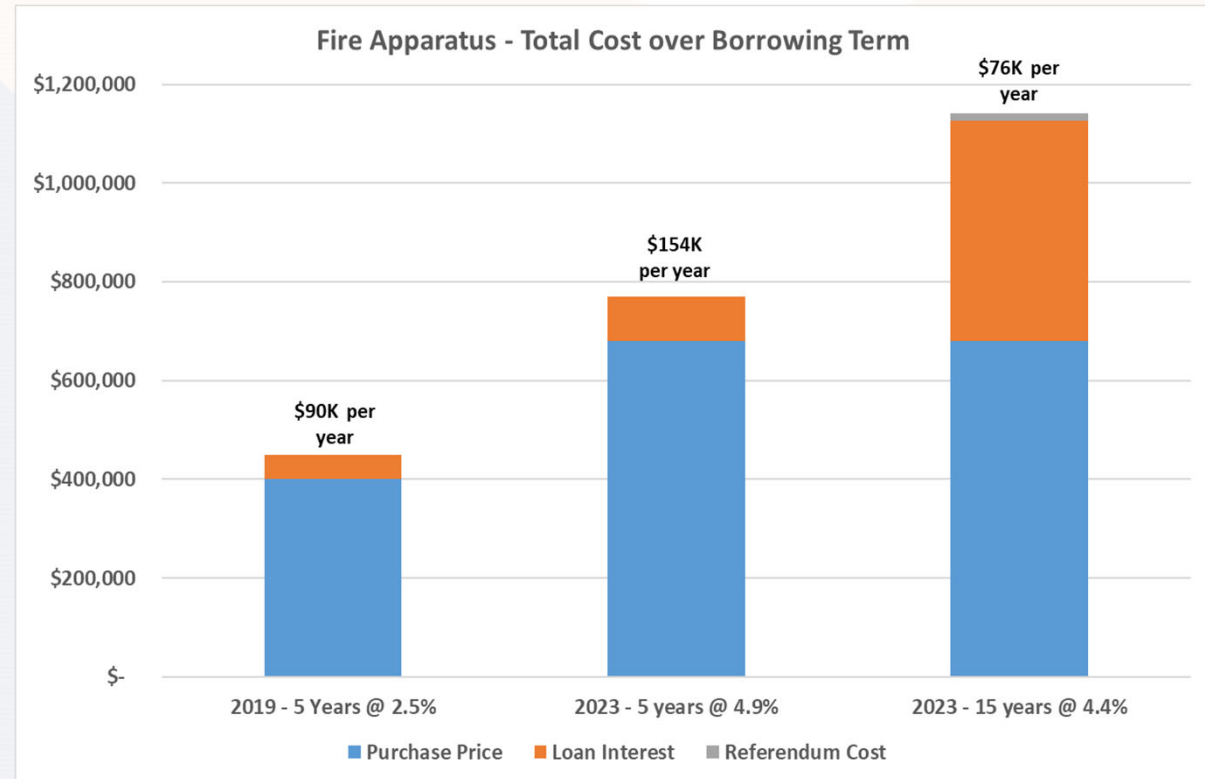
- CPI Increase on staff salaries and Director stipends – 4.4%. The CPI increase is tempered because of the smoothing calculation used
- Canadian CPI from December 2021 to December 2022 was approximately 6.3%
- Inflation and supply chain constraints will continue to have a cost impact across most services
- Interest rate increases putting pressure on borrowing costs
- Hybrid work model for staff is working very well and has reduced the need for building expansion or a new location.
- Projected overall tax increase of 7% for area D and 9% for Kaslo in the draft preliminary budget. These will likely increase an additional 2% based on items from last week's board meeting.
- Continued work on implementing Asset Management Program
- Staff recruitment continues to be a challenge, although we are starting to fill some vacant positions
- Continued recovery from the Pandemic, mainly in recreation services and transit

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Inflation Example: Fire Apparatus (truck) Cost Comparison (2019 vs 2023 purchase)





2023 Outlook Continued

- Staffing changes (approved at the Special Board Meeting February 17th)
 - Rural Administration / Parks (Bylaw Supervisor)
 - General Administration (IT Systems Administrator, Human Resources Advisor and Payroll Specialist)
 - Building/Planning (3 positions to be funded by permit fee increases)
 - Environmental Services (Administrative Assistant – part time)
- These are draft budgets and we are looking for public feedback on the initiatives of the RDCK
- No details yet on the amount that the RDCK will receive from the recently announced provincial \$1Billion Growing Communities Fund

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RDCK Board Strategic Priorities

***EXCELLENCE IN
SERVICE
DELIVERY AND
GOVERNANCE***

***ADAPTING TO
OUR CHANGING
CLIMATE***

***MANAGE OUR
ASSETS AND
OPERATIONS IN
A FISCALLY
RESPONSIBLE
MANNER***

***STRENGTHEN
OUR
RELATIONSHIPS
WITH
COMMUNITY
PARTNERS***

***CONTINUALLY
INNOVATE TO
REDUCE WASTE***

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Assessment Changes

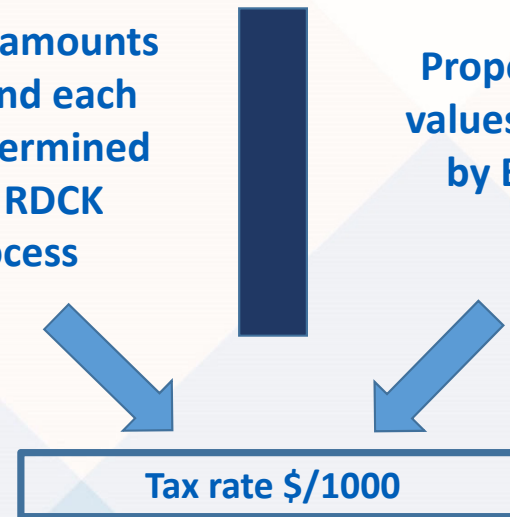
- More large increases this year. 2023 assessments are based on July 2022 property values.
- Does that mean taxation will go up by the same amount? No, it doesn't.
- Market vs. Non Market Change
- Market change means the current inventory of properties is worth more; and
- Non market change means that there are more properties and the tax base grew in "numbers" as well as value.



How are annual property taxes for RDCK services calculated?

Tax requisition amounts required to fund each service are determined through the RDCK budget process

Property assessment values are determined by BC Assessment



X

Assessed value of each individual property

=

Property tax for each individual property

*** parcel taxes are separate

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Tax Area	2022 Revised	2023 Completed	Total % Change	Market Change	Non Market Change
City of Castlegar	\$ 247,604,544	\$ 277,373,006	12%	11%	0.8%
City of Nelson	389,701,727	417,953,484	7%	6%	0.9%
Town of Creston	118,754,467	137,961,814	16%	15%	1.4%
Village of Kaslo	29,178,849	34,993,582	20%	19%	1.4%
Village of Nakusp	37,355,557	42,679,030	14%	12%	2.1%
Village of New Denver	13,777,771	17,347,083	26%	25%	0.5%
Village of Salmo	19,141,743	23,114,166	21%	20%	0.4%
Village of Silverton	6,495,778	8,355,943	29%	28%	0.5%
Village of Slocan	7,912,739	10,067,950	27%	25%	2.1%
Electoral Area 'A'	99,939,147	115,622,697	16%	15%	0.8%
Electoral Area 'B'	118,908,022	136,548,298	15%	14%	1.0%
Electoral Area 'C'	50,114,853	57,050,932	14%	12%	1.4%
Electoral Area 'D'	50,942,604	59,366,473	17%	16%	0.9%
Electoral Area 'E'	145,112,605	166,574,038	15%	13%	2.1%
Electoral Area 'F'	136,731,376	158,075,471	16%	15%	0.7%
Electoral Area 'G'	54,200,701	65,149,473	20%	19%	0.7%
Electoral Area 'H'	119,082,145	140,864,608	18%	17%	0.9%
Electoral Area 'I'	61,950,494	67,705,079	9%	8%	0.8%
Electoral Area 'J'	89,617,408	103,808,818	16%	13%	2.5%
Electoral Area 'K'	59,573,031	68,374,625	15%	14%	0.9%
	1,856,095,561	2,108,986,570	14%	13%	1.1%



Kaslo / Area D

	2022	2023	Change
Village of Kaslo	29,178,849	34,993,582	19.93%
Area D	50,942,604	59,366,473	16.54%

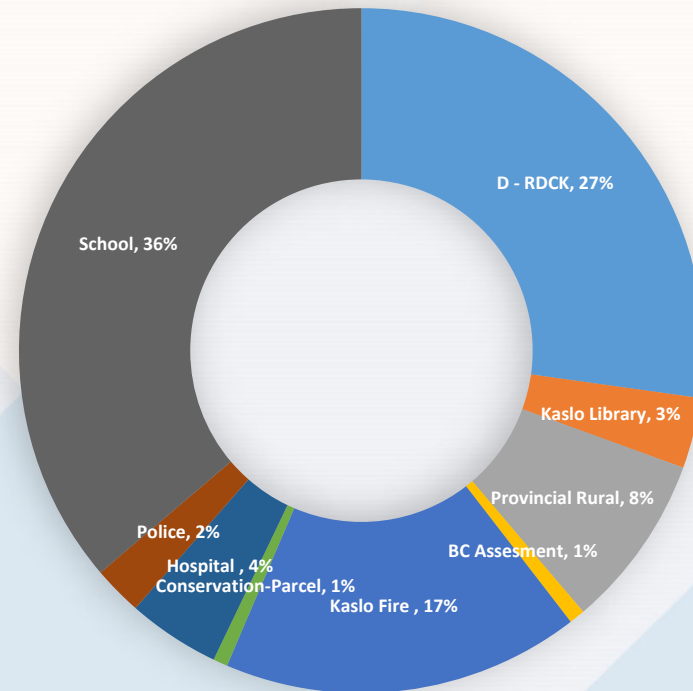


What makes up my property tax bill?

Example - Rural Property Tax Bill – 2020 Area D (\$400k)

Area D - RDCK	\$ 623.97
Kaslo Fire	387.11
Kaslo Library	76.55
Conservation-Parcel	15.75
Provincial Rural	188.94
Hospital	100.00
School	830.41
Police	53.14
BC Assessment	17.13
MFA	0.08
	\$ 2,293.08

*does not include Homeowner Grant



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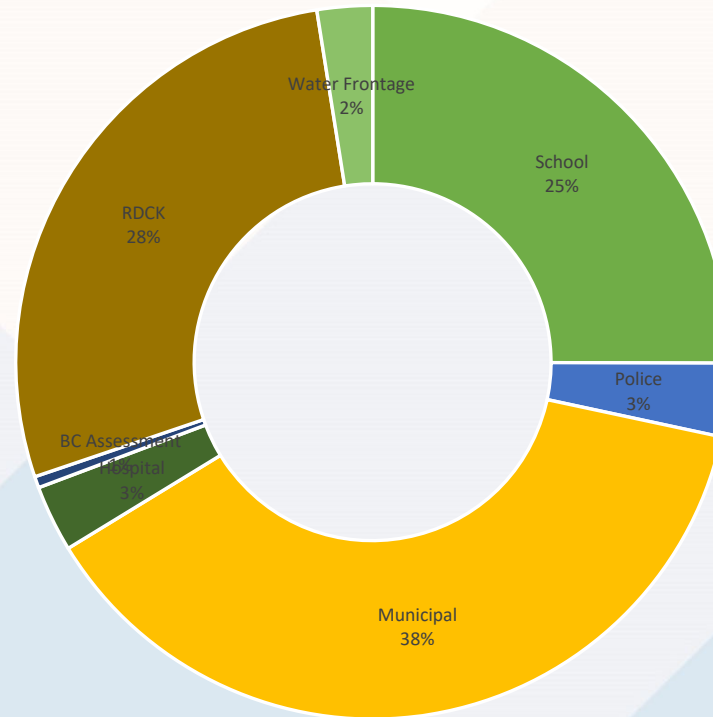


What makes up my property tax bill?

Example - Kaslo Municipal Property Tax Bill – 2020 (\$256k)

School	\$ 528.20
Municipal	799.76
RDCK	584.31
Hospital	63.61
Police	69.99
BC Assessment	10.89
Water Frontage	52.80
MFA	0.05
	<hr/>
	\$ 2,109.61

*does not include Homeowner Grant



**Regional District of Central Kootenay
Tax Requisition and Calculated Residential Tax Rates - Electoral Areas
2023, 2022, and 2021**

Electoral Area D Kaslo Rural

		2023			2022			2021		
		Assessment	Requisition	Rate/\$1,000	Assessment	Requisition	Rate/\$1,000	Assessment	Requisition	Rate/\$1,000
S100	GENERAL ADMINISTRATION	59,366,473	48,407	0.082	50,942,604	41,444	0.081	44,688,267	37,780	0.085
S264	DISCRETIONARY GRANTS	59,366,473	2,500	0.004	50,942,604	2,500	0.00	44,688,267	-	0.000
S101	RURAL ADMINISTRATION	59,366,473	76,703	0.129	50,942,604	72,287	0.142	44,688,267	67,128	0.150
S102	GIS SERVICE	59,366,473	9,463	0.016	50,942,604	10,119	0.020	44,688,267	11,914	0.027
S103	BUILDING INSPECTION	59,366,473	33,134	0.056	50,942,604	28,107	0.055	44,688,267	26,247	0.059
S104	PLANNING AND LAND USE	59,366,473	46,312	0.078	50,942,604	41,379	0.081	44,688,267	42,062	0.094
S105	COMMUNITY SUSTAINABILITY	59,366,473	10,504	0.018	50,942,604	10,108	0.020	44,688,267	9,231	0.021
S106	FEASIBILITY STUDY SERVICE	59,366,473	-	-	50,942,604	-	-	44,688,267	-	-
S109	EDC-KASLO AND D	59,366,473	12,949	0.022	50,942,604	13,086	0.026	44,688,267	13,617	0.030
S120	ADVISORY PLANNING-AREA D	59,366,473	675	0.001	50,942,604	675	0.001	44,688,267	675	0.002
S150	JAWS OF LIFE-KASLO AND AREA D	59,366,473	18,367	0.031	50,942,604	16,210	0.032	44,688,267	16,237	0.036
S156	EMERGENCY COMMUNICATIONS 911	59,366,473	20,572	0.035	50,942,604	16,532	0.032	44,688,267	13,034	0.029
S162	EMERGENCY PLANNING-KASLO & D	59,366,473	30,213	0.051	50,942,604	30,305	0.059	44,688,267	25,850	0.058
S187	REFUSE DISPOSAL-CENTRAL SUBREGION	59,366,473	217,850	0.367	50,942,604	192,490	0.378	44,688,267	200,881	0.450
S221	COMM FAC RECREATION & PARKS - KASLO & D	59,366,473	156,599	0.264	50,942,604	153,853	0.302	44,688,267	166,900	0.373
S239	KOOTWEST - AREA D-K, DEF A, EX CRESTON	59,366,473	45,311	0.076	50,942,604	42,347	0.083	44,688,267	41,114	0.092
S292	LOCAL CONSERVATION SERVICE	59,366,473			50,942,604			44,688,267		
Regional Requisition			\$ 729,556			\$ 671,442			\$ 672,671	
Residential Rate per \$1,000 of Assessment				1.229			1.318			1.505
Surveyor of Taxes - Collection Fee				0.085			0.069			0.079
Estimated Rate per \$1,000 of Assessment				1.293			1.387			1.584
Difference (\$) from prior year			58,114			-1,229			32,985	
Percentage Change from prior year			8.66%			-0.18%			5.16%	
S184	MOSQUITO CONTROL AREA D	7,679,974	70,000	0.911	6,474,371	68,000	1.050	5,811,449	66,000	1.136
S185	MOSQUITO CONTROL - PINERIDGE	4,529,873	13,324	0.294	3,652,126	13,300	0.364	3,112,228	12,903	0.415
S194	LIBRARY-KASLO AND DEF D	49,571,932	70,890	0.143	42,540,079	66,013	0.155	37,236,937	69,564	0.187
S246	WATER UTILITY-DEF D MACDONALD CREEK	2,508,160	6,242	0.249	2,117,140	6,242	0.295	1,661,530	6,242	0.376
S259	WATER UTILITY-DEF D-WOODBURY	2,614,210	-	-	2,197,185	-	-	1,901,130	-	-
S278	FIRE PROTECTION - AINSWORTH/WOODBURY	9,599,988	23,980	0.250	8,423,135	23,957	0.284	7,581,901	23,921	0.316
S280	FIRE PROTECTION - KASLO FIRE	28,233,985	193,949	0.687	24,012,330	187,026	0.779	20,640,587	182,481	0.884

Village of Kaslo	2023			2022			2021			
	Assessment	Rate/\$1,000		Assessment	Rate/\$1,000		Assessment	Rate/\$1,000		
S100	GENERAL ADMINISTRATION	34,993,582	28,533	0.082	29,178,849	23,738	0.081	22,854,478	19,322	0.085
S102	GIS SERVICE	34,993,582	5,578	0.016	29,178,849	5,796	0.020	22,854,478	6,093	0.027
S103	BUILDING INSPECTION	34,993,582	19,531	0.056	29,178,849	16,099	0.055	22,854,478	20,657	0.090
S105	COMMUNITY SUSTAINABILITY	34,993,582	6,191	0.018	29,178,849	5,790	0.020	22,854,478	4,721	0.021
S109	EDC-KASLO AND D	34,993,582	7,632	0.022	29,178,849	7,495	0.026	22,854,478	6,964	0.030
S280	FIRE PROTECTION - KASLO	34,993,582	240,384	0.687	29,178,849	227,266	0.779	22,854,478	202,054	0.884
S150	JAWS OF LIFE-KASLO AND AREA D	34,993,582	10,827	0.031	29,178,849	9,285	0.032	22,854,478	8,304	0.036
S156	EMERGENCY COMMUNICATIONS 911	34,993,582	12,126	0.035	29,178,849	9,469	0.032	22,854,478	6,666	0.029
S162	EMERGENCY PLANNING-KASLO & D	34,993,582	17,809	0.051	29,178,849	17,358	0.059	22,854,478	13,193	0.058
S187	REFUSE DISPOSAL-CENTRAL SUBREGION	34,993,582	128,411	0.367	29,178,849	110,254	0.378	22,854,478	102,735	0.450
S194	LIBRARY-KASLO AND DEF D	34,993,582	50,043	0.143	29,178,849	45,279	0.155	22,854,478	42,696	0.187
S221	COMM FAC RECREATION & PARKS - KASLO & D	34,993,582	92,307	0.264	29,178,849	88,123	0.302	22,854,478	85,356	0.373
S239	KOOTWEST - AREA D-K, DEF A, EX CRESTON	34,993,582	22,361	0.064	29,178,849	20,999	0.072	22,854,478	20,290	0.089
Regional Requisition		<u>641,734</u>			<u>586,852</u>			<u>539,051</u>		
Residential Rate per \$1,000 of Assessment		<u>1.834</u>			<u>2.011</u>			<u>2.359</u>		
Difference (\$) from prior year		54,882			47,802			55,681		
Percentage Change from prior year		9.35%			8.87%			11.52%		



Rate / \$1,000

	<u>2022</u>	<u>2023</u>	<u>Change</u>
Village of Kaslo	2.011	1.834	-8.8%
Area D	1.387	1.293	-6.76%



Kaslo / Area D

General Administration:

- *4.4% wage & director stipends increase, retirement cross-training overlap, full year CFO driving wage cost increases*
- *2023 will see a return to pre pandemic levels of travel with resulting budget impacts*
- *Mileage rate set by CRA increased to \$0.68/km*
- *Increased catch up post-pandemic training opportunities for staff*
- *EV vehicle and charger to be funded from grants*
- *Increased spend on IT cyber security and Microsoft 365 initiatives*
- *14% increase in requisitions in draft budget will increase due to changes from Friday board meeting – including increased contribution to reserves*



Area D

Rural Administration:

- *Service houses rural director expenses, fire services overhead and bylaw services*
- *4.4% CPI increase in salaries and director stipends*
- *\$480K UBCM fire training grant supports staff wages, equipment and other training costs.*
- *Reduced advertising costs from 2022 due to election in 2022*
- *Increased contribution to vehicle and elections reserves.*
- *4.8% total increase in requisitions in draft budget will increase further due to changes from last Friday's board meeting, including increased contribution to reserves*



Kaslo/Area D

Building Inspection:

- Record permit revenue again, holding under 5 year plan for requisitions
- Review Building Bylaw, Policies and Fees and Charges
- New staffing will support customer service and work load pressures
- Plan to digitize old microfiche records

Planning:

- Operations are stable and on budget. Modest surplus is expected, which will help taxation
- Reviewing fees for services

Projects:

- Housing Action Plan
- Official Community Plan review Area I
- Watercourse and Wildfire Development Permit Area
- Review and revise Floodplain Bylaw

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Kaslo / Area D

GIS

- Service is establishing new funding models for internal and external projects
- Operations are stable and on budget
- Looking for opportunities to advance our technology capabilities and utilize previously acquired data assets
- Increased contribution to reserves will mean an increase in requisitions

Local Conservation Fund

- Fund has expanded to include Area H
- Pending decision on further expansion of Service in Areas F
- Establish a LCF Committee of the RDCK Board members

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Kaslo / Area D

Economic Development

- Rural Dividend grant funding used over the past two years to support farmer innovation project, economic development and recovery, and organic waste diversion
- CERIP (Community Economic Recovery Infrastructure Program) grant as part of COVID recovery received. Will focus on agriculture, e commerce and supply chain management

Transit – Kootenay Lake West

- The 2022 Budget includes a 7% increase in the total annual requisition to cover a 7.8% increase in annual operating costs.
- Costs increases are driven by a 50% increase in fuel costs which have resulted in a 14% (\$186,388) increase to the local government share of operating costs in the BC Transit Operating Areas funded by this service.
- The budget includes a \$44,000 annual expense to fund transit shelter repair, maintenance, and replacement.

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Kaslo / Area D

Central Resource Recovery

- Shared service - Nelson/E/F/G/Salmo/Kaslo/D
- 9% taxation increase
- 10% Tipping Fee increase to ALL rates (to be prorated & adjusted)
- HB Facility moving into active care phase (post remediation & closure works)
- HB Facility Dam Safety Review
- Central Transfer Station staff facility and tipping wall upgrades near completion
- New compacting trailer purchase
- Legacy Landfill Assessments, Central Hydrogeological Assessment
- Central – West Compost facility construction to be complete in Q2 2023
- Scale software transition in Q1 2023
- Rural curbside consultation in Q1/Q2 2023

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Kaslo / Area D

Community Sustainability

Budget remaining static from 2022

Projects:

Protection of Drinking Water & Watersheds

- Watershed Governance Initiative – Building capacity & data access within the region to influence what happens in our watersheds, investigating cumulative impacts in Duck Creek
- Slocan Lake & River Partnership &
- Kootenay Lake Partnership

Climate Action

- RDCK Climate Actions – 4 year plan to increase resilience and reduce risk associated with climate change
- Community Climate Ambassadors – 2 year partnership with Youth Climate Corps to provide climate action information to residents
- Annual reporting through State of Climate Action (SoCA)

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Kaslo / Area D

Community Sustainability con't.

Food & Agriculture

- Central Kootenay Food Policy Council (CKFPC)
- Kootenay & Boundary Farm Advisors

Energy

- Investigating grid resilience for rural communities
- Supporting increased energy efficiency of corporate and community facilities
- Transitioning to lower carbon energy production

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Kaslo / Area D

Parks and Recreation

- Service covers Glacier Creek Park operations, Ainsworth Wharf and grants to community halls and Kaslo arena, curling club and Parks
- Glacier Creek:
 - Campground Improvements to continue in 2023
 - New kiosk signage and information in 2023
- Lardeau Regional Park:
 - Continued Park Management Plan implementation in 2023
 - Contractor hired for 2023 park maintenance
 - Picnic area, parking area and foreshore reclamation slated for 2023
- Ainsworth Wharf:
 - Accessible picnic table installation and signage in 2023

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Kaslo / Area D

Mosquito – Meadow Creek & Pineridge

- Increase to taxation in 2023
- Very expensive service on rate/\$1,000 basis
- COVID created difficulties in delivering services (pesticide supply, technician not being able to join pilot for flights, etc.)

Library

- Increase in the grant based on Library 5 year plan

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Kaslo / Area D

Fire Services - Ainsworth

- Taxation effectively flat
- Contract with Balfour/Harrop and Kaslo for Mutual Fire Response to the Ainsworth Woodbury Corridor.

Fire Services - Kaslo

- Increase in requisition but a decrease in rate due to assessments
- Drivers are fire fighter remuneration, education/training and contracted services;
- Also continuing the multiyear replacement of Personal Protection Equipment to meet regulatory requirements
- Continuing contribution to build the capital reserve for future capital expenditures

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Kaslo / Area D

Water Utility – Woodbury

- Proposed 9% user fee increase and 0% parcel tax increase for 2023
- Water quality upgrades to continue in 2023

Water Utility – MacDonald Creek

- Requisition and parcel tax in this service
- No increase for requisition and parcel tax in 2023

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Kaslo / Area D

Emergency 911

- Service is seeing a requisition increase due to:
 - Continued decrease of Telus revenue as land lines are cancelled
 - There is currently no 911 levy on cellular phones
 - Changes to existing service contracts in 2022, have lead to an increase in the fire dispatch contract,
 - The cost implications of NG 911 have driven the increase to the RDCO contract for PSAP 911 services from ECOMM;
- End of life replacement and modernization of dispatch equipment ongoing in 2023;
- Complete the conversion from analog to digital VoIP primary dispatch that was started in 2022

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Kaslo / Area D

Emergency Programming

- Formally launching Neighbourhood Emergency Preparedness Program (NEPP) throughout the RDCK
- Continuing FireSmart Home Partners and Neighbourhood Recognition – 7 seasonal staff providing free home assessments supported by \$1000 cash rebates for homeowners that complete FireSmart work.
- Revising all Community Wildfire Resilience Plans (CWRPs)
- Planning for Human-Caused Emergencies – chemical spills

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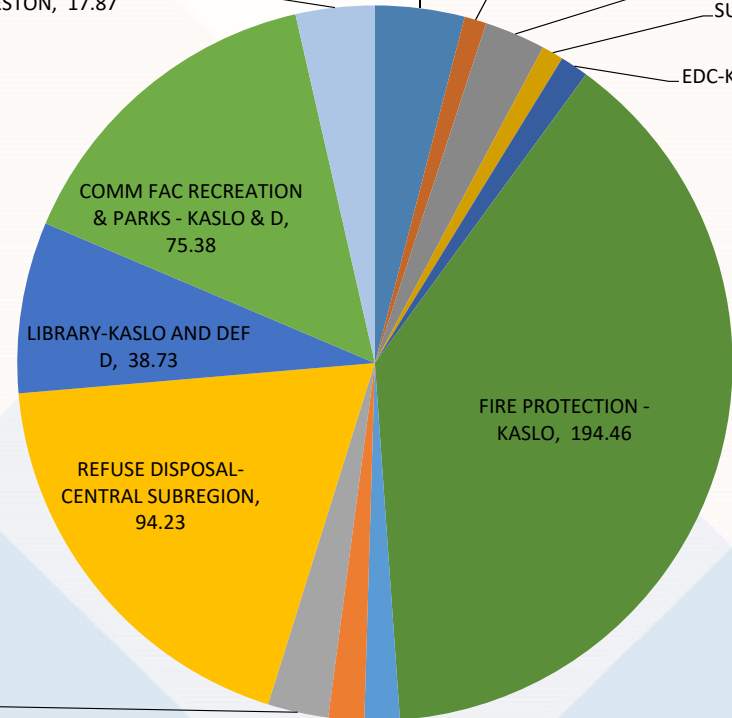
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Kaslo RDCK Tax Bill

\$ 250,000 Home
 \$ 458.47 Tax Bill
 \$ 502.81 - 2022

KOOTWEST - AREA D-K, DEF A, EX CRESTON, 17.87
 GENERAL ADMINISTRATION, 20.27
 GIS SERVICE, 4.96
 BUILDING INSPECTOR COMMUNITY SUSTAINABILITY, 4.95



EMERGENCY PLANNING-KASLO & D, 13.77

EMERGENCY COMMUNICATIONS 911, 8.10

JAWS OF LIFE-KASLO AND AREA D, 7.94

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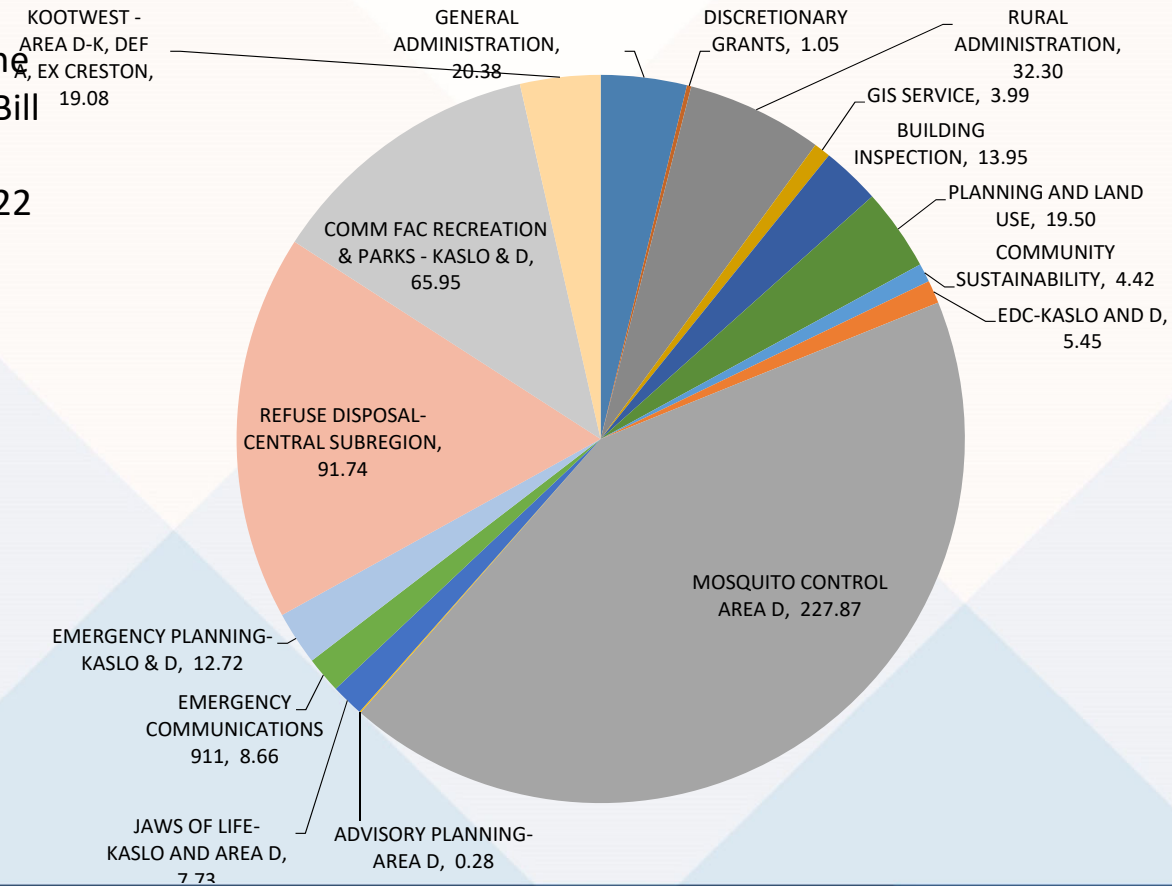
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Meadow Creek RDCK Tax Bill

\$ 250,000 Home
\$ 535.09 Tax Bill

\$ 592.08 - 2022



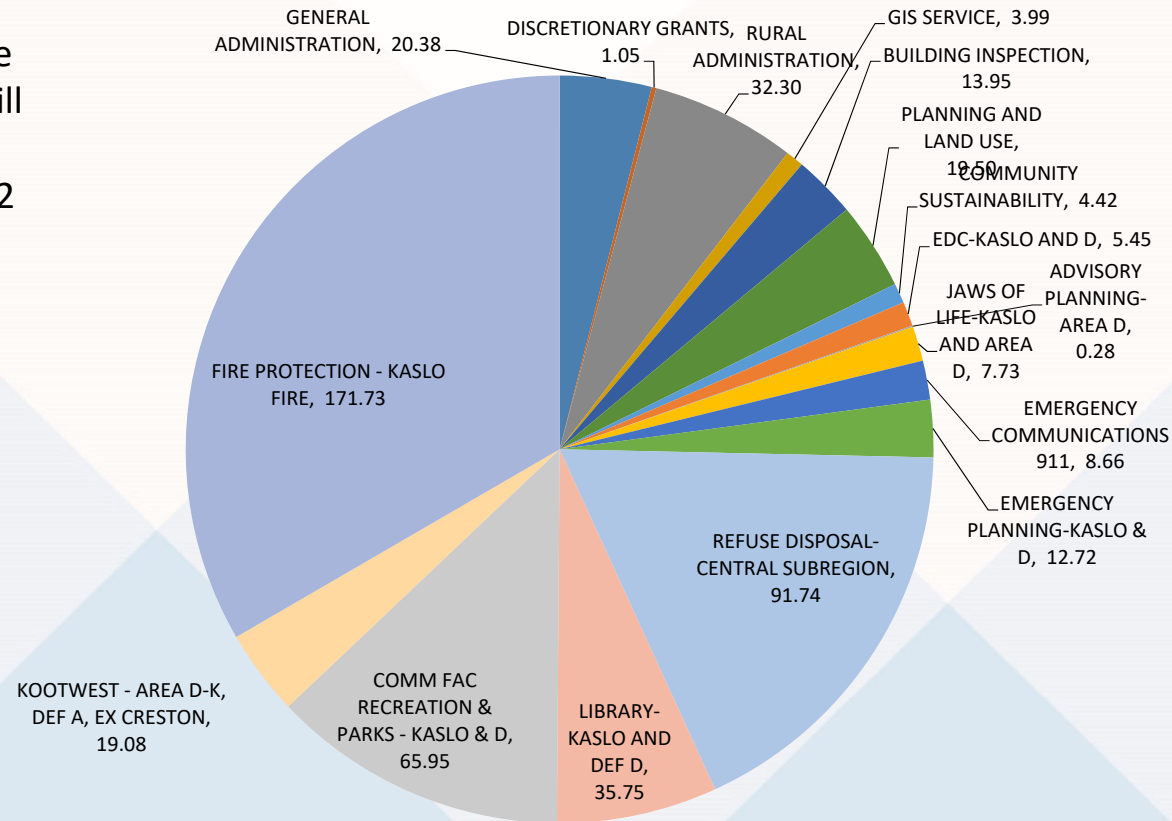
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Pine Ridge RDCK Tax Bill

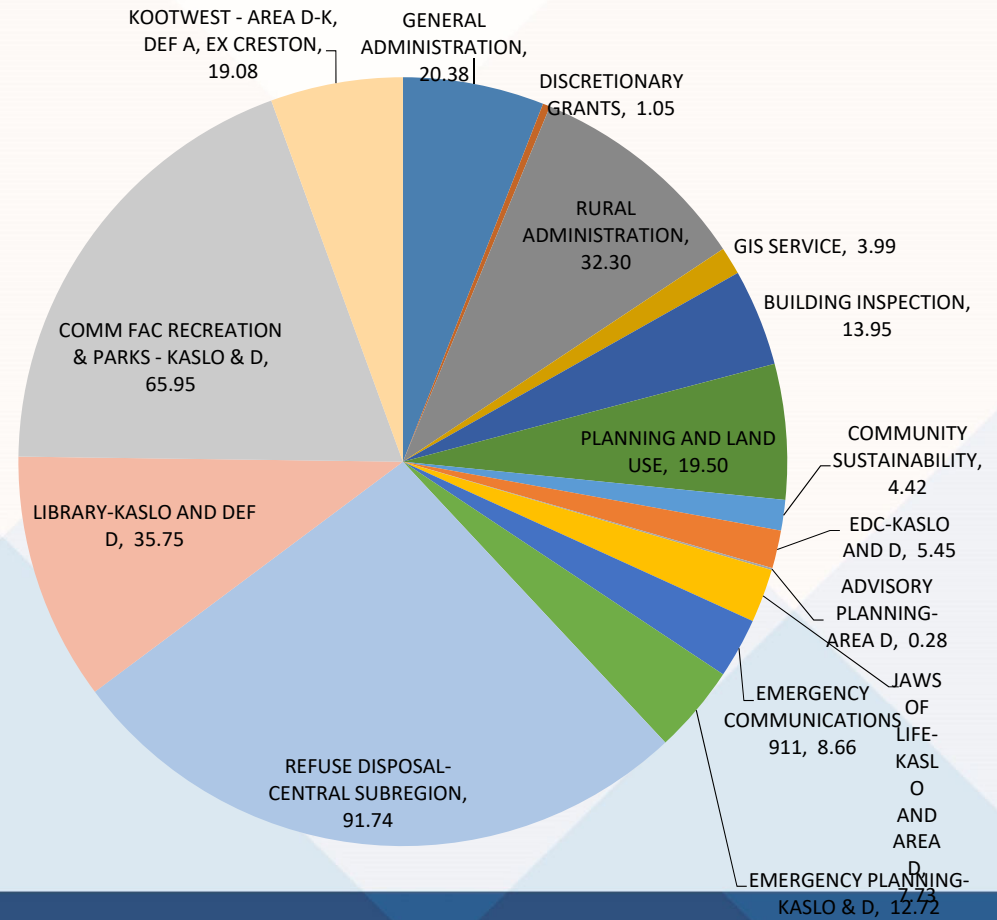
\$ 250,000 Home
 \$ 514.71 Tax Bill
 \$ 563.02 - 2022





Area D (No Mosquito) RDCK Tax Bill

\$ 250,000 Home
 \$ 342.98 Tax Bill
 \$ 368.30 - 2022



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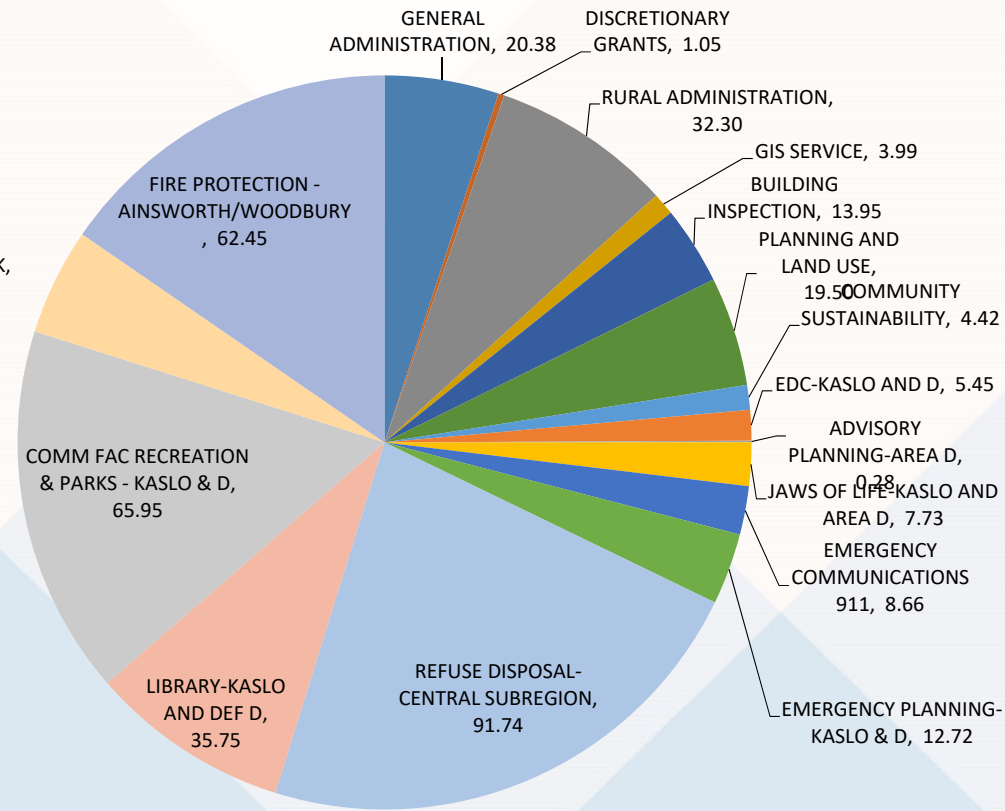
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Area D (Ainsworth) RDCK Tax Bill

\$ 250,000 Home
 \$ 405.43 Tax Bill
 \$ 439.41 - 2022

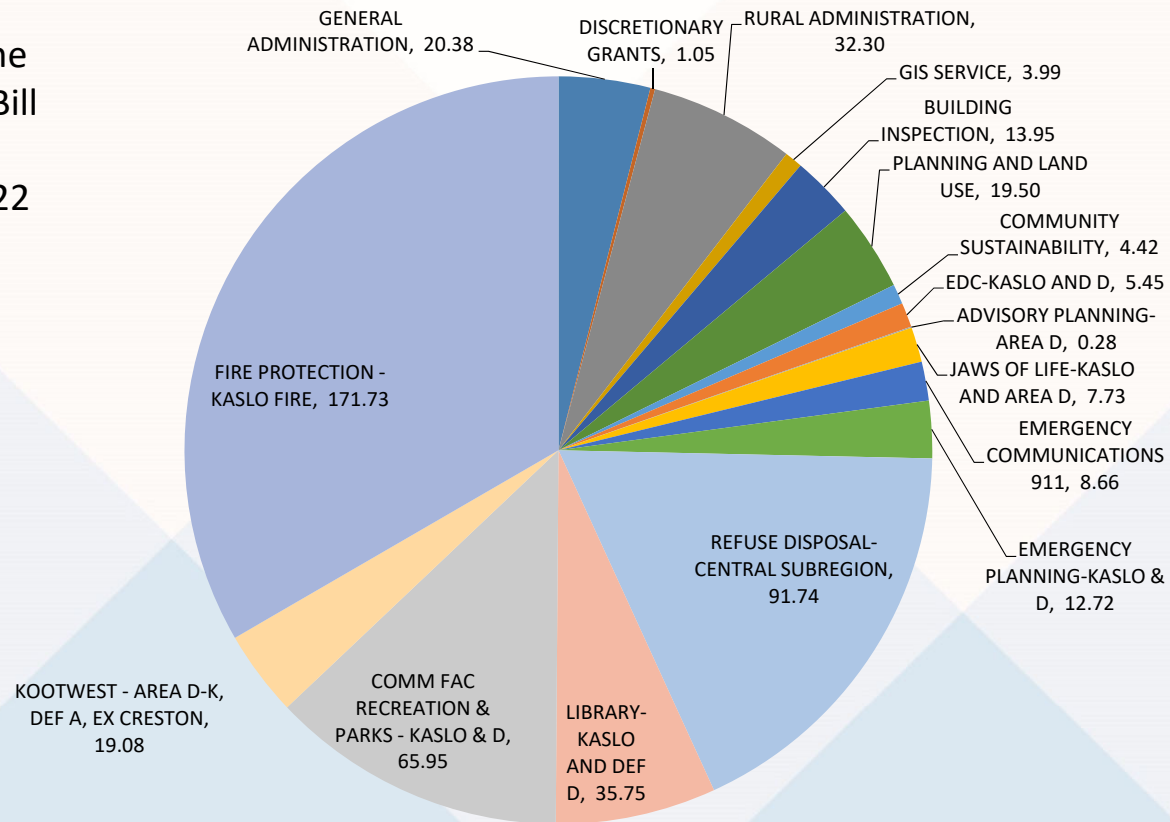
KOOTWEST - AREA D-K,
 DEF A, EX CRESTON,
 19.08





Area D (Kaslo Fire) RDCK Tax Bill

\$ 250,000 Home
 \$ 514.71 Tax Bill
 \$ 563.02 - 2022



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This presentation contains DRAFT budget numbers subject to change and is for discussion purposes only



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